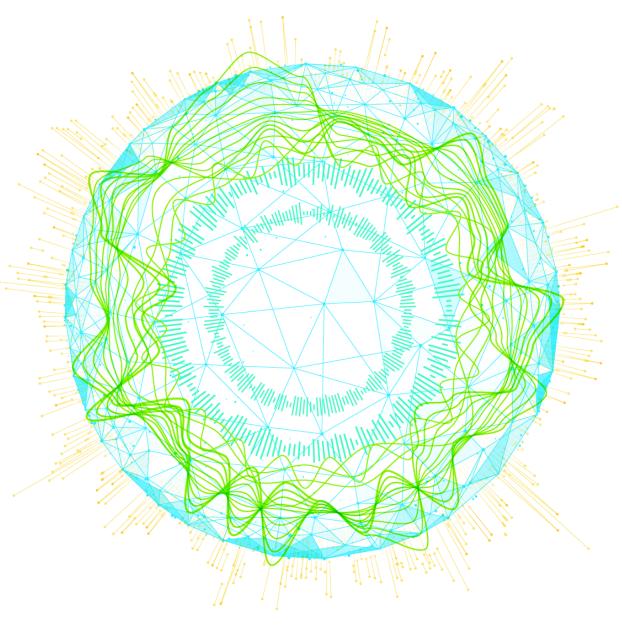
### **Deloitte.**

# Digital Banking Maturity 2020

4<sup>th</sup> edition of the biggest global digital benchmarking



**Key Results Overview** 



"Market pressure from customers and competitors created Digital champions"

Step 1: Launch of 2020 DBM survey and outcomes

Step 2: DBM 2020 Croatia insights



#### ABOUT THE STUDY

# With the 4<sup>th</sup> edition, we are able to identify key digital trends shaping the banking industry









2016 - Poland

Thought leadership material for European Financial Congress

2017 – Central Europe

Covering 15 additional CE countries and 100 banks

2018 - EMEA

From one country to 38 in just 2 years to become pioneers in assessing banks' digital appetite

Biggest global digital banking study with 4<sup>th</sup> edition, allowing for analysis of key trends among banks worldwide

2020 - Global



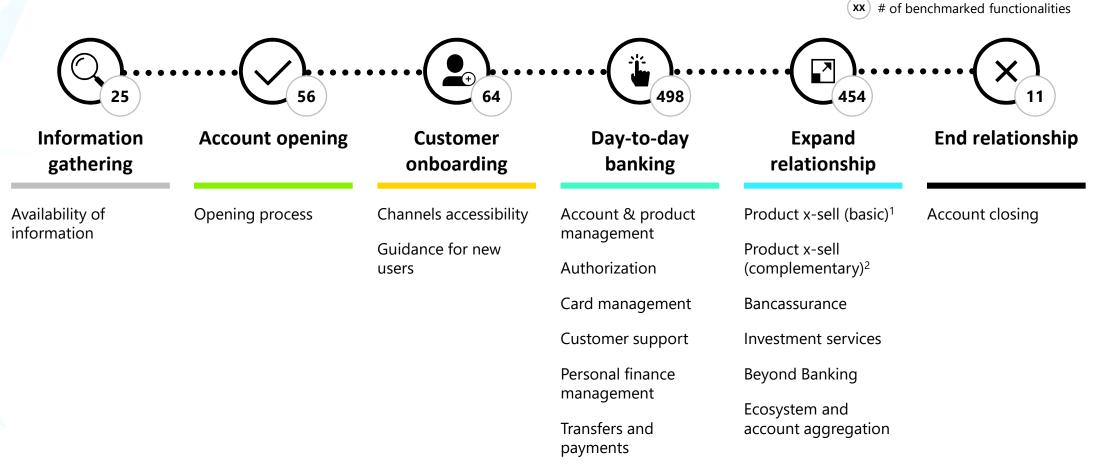
ABOUT THE STUDY

# Digital Banking Maturity is a global accelerator helping banks respond to change

Digital Banking Maturity is the biggest global digital banking study, providing a comprehensive outside-in 'mystery shopper' assessment of retail banks' digital channels and furthering discussion about future developments.



# We analysed 1100+ functionalities to track the customer journey focusing on day-to-day banking and expanding relationship





"Market pressure from customers and competitors created Digital champions"

Step 1: Launch of 2020 DBM survey and outcomes

Step 2: DBM 2020 Croatia insights



#### Digital Banking Maturity score by customer journey step

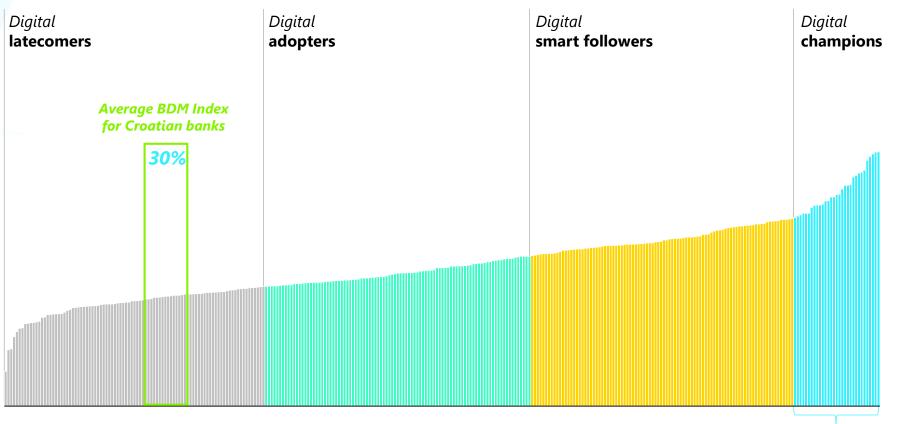
DBM score by CJ step, %

Based on 1108 functionalities and UX features (6 customer journey steps) scored 73% according to **global** 68% 66% 66% weights 58% 50% 46% 45% 42% 42% 40% 39% 35% 24% 15% 13% 13% 0% Best country Global average Information Day-to-day End Account Customer Expand relationship relationship gathering onboarding banking Croatia opening



#### Our approach splits global banks into four groups

#### DBM index<sup>1</sup>



### What defines *Digital* champions?

Digital champions offer a wide range of functionalities relevant for customers and a compelling user experience.

Digital champions set **key digital trends** and have **leading market practices**, which makes
them examples to learn from.



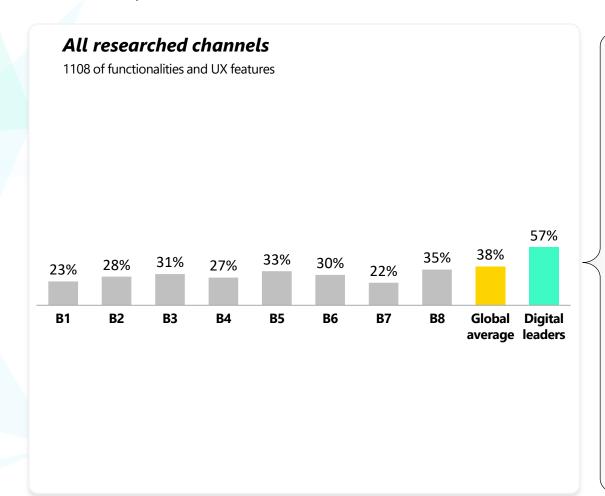
<sup>1.</sup> DBM index measures maturity for channels and products offered by a bank. Data for 313 out of 318 banks which participated in 2020 edition.

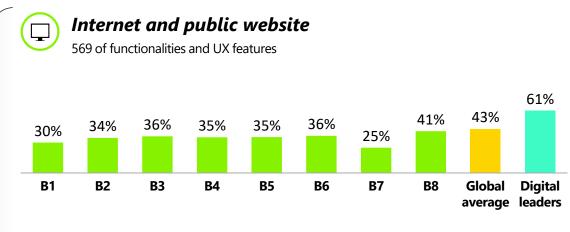
<sup>2.</sup> Selection of 31 banks defined as Digital champions.

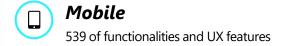
Defined as Top10% of banks<sup>2</sup>

#### DBM score for Croatian banks by channel

DBM score by channel, %









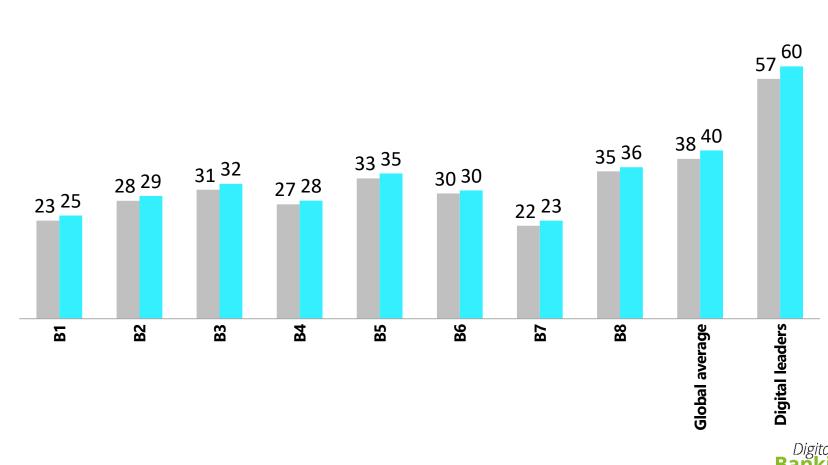


#### DBM index is an alternative measure of banks' digital maturity

DBM score and index, %

DBM index measures maturity for channels and products offered by a bank

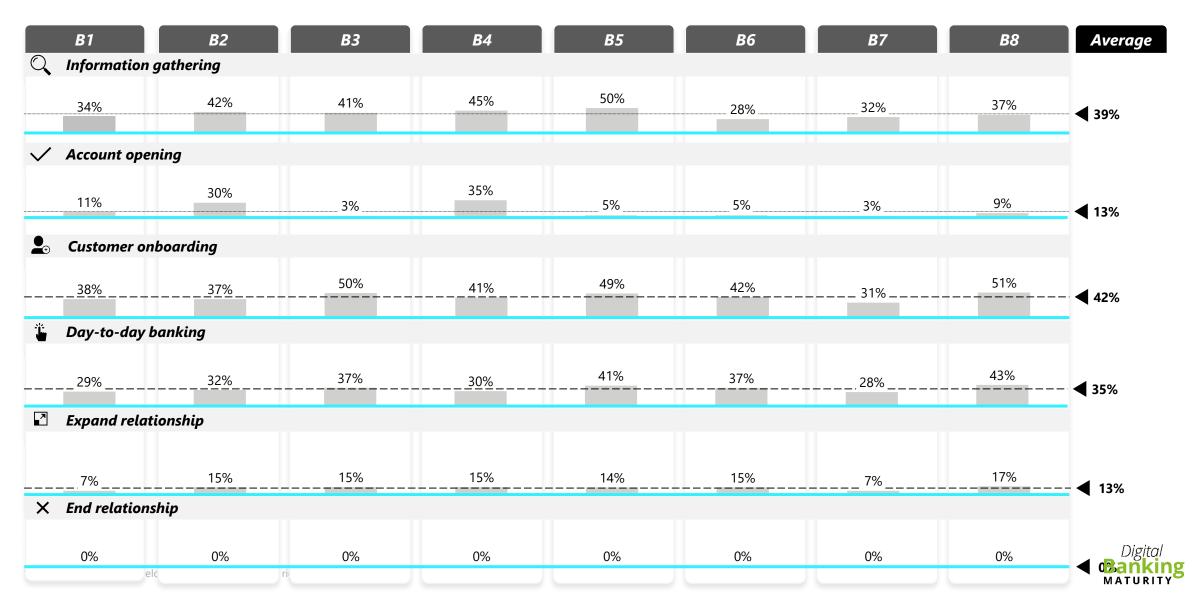
DBM score measures maturity for all channels and all products



DBM score

DBM index

#### DBM score by customer journey step



# DBM can help both *champions* and *latecomers* to future-proof their digital strategy

## What is a digital ambition workshop?

A dedicated workshop that discusses an individual bank's **digital maturity in retail banking channels, competitive positioning** and which can help to **identify potential digital initiatives**, based on gaps to local and global leaders.

For more details, reach out to your <u>local representative</u> on the following slides or <u>dbmaturity@deloitte.com</u>



#### What's in it for the bank?

#### We know the digital maturity of retail banking channels

Gain insights into the positioning of an individual bank in comparison to local and global leaders and key gaps.

Outcome: Identification of opportunities and strategic implications based on individual bank's positioning versus peers.

#### We've identified leading market practices worldwide

Learn more about the latest trends and developments in digital retail banking channels.

Outcome: Introduction to trends, innovations and example use cases with assessment of relevance for the individual bank.

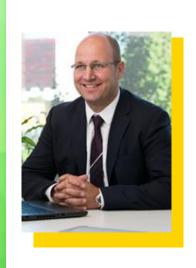
#### We understand the importance of UX for customers

Examine how UX features and functionalities are helping improve customer satisfaction.

Outcome: Overview of leading UX market practices and identification of key improvement areas from a customer perspective.



It would be our pleasure to further discuss your digital strategy and challenges.



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Reach out to receive more information